**Combined Declaration and Power of Attorney for Patent Application**

As a below named inventor, I hereby declare that:

SEP 19 2001

My residence, post office address and citizenship are as stated below next to my name.

I believe I am an original, first and sole inventor (if only one name is listed below) or an original, first and joint inventor (if plural names are listed below) of the subject matter that is claimed and for which a patent is sought on the invention entitled **POWER SYSTEM INCLUDING HEAT REMOVAL UNIT FOR PROVIDING BACKUP POWER TO ONE OR MORE LOADS**, the specification of which is attached hereto unless the following box is checked:

Filed August 15, 2001;  
as United States Application Number or PCT International Application Number 09/930,557, and  
was amended on \_\_\_\_\_ (if applicable).

I hereby state that I have reviewed and understand the contents of the above-identified specification, including the claims, as amended by any amendment referred to above.

I acknowledge the duty to disclose information that is material to patentability as defined in 37 C.F.R. § 1.56.

I hereby claim foreign priority benefits under 35 U.S.C. § 119(a)-(d) or § 365(b) of any foreign application(s) for patent or inventor's certificate, or § 365(a) of any PCT international application, which designated at least one country other than the United States listed below, and have also identified below any foreign application for patent or inventor's certificate, or PCT international application having a filing date before that of the application on which priority is claimed.

Prior Foreign Application(s)

Priority Claimed

Yes  No

(Application No.)

(Country)

(Day/Month/Year Filed)

Yes  No

(Application No.)

(Country)

(Day/Month/Year Filed)

I hereby claim the benefit under 35 U.S.C. § 119(e) of any United States provisional application(s) listed below.

(Application No.)

(Filing Date)

(Application No.)

(Filing Date)

I hereby claim the benefit under 35 U.S.C. § 120 of any United States application(s), or under § 365(c) of any PCT international application designating the United States, listed below and, insofar as the subject matter of each of the claims of this application is not disclosed in the prior United States or PCT international application in the manner provided by the first paragraph of 35 U.S.C. § 112, I acknowledge the duty to disclose information that is material to patentability as defined in 37 C.F.R. § 1.56 that became available between the filing date of the prior application and the national or PCT international filing date of this application.

(Application No.)	(Filing Date)	(Status - patented, pending, abandoned)

I hereby appoint the following attorney(s) and/or agent(s) to prosecute this application and to transact all business in the Patent and Trademark Office connected therewith:

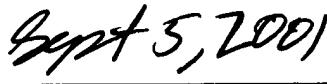
Jason C. Abair, Reg. No. 44,007	Christopher L. Kelley, Reg. No. 42,714
Ethan B. Andelman, Reg. No. P-48,997	Brian S.Y. Kim, Reg. No. 41,114
Michael J. Bell, Reg. No. 39,604	Viola T. Kung, Reg. No. 41,131
Luisa Bigornia, Reg. No. 45,974	<b>Robert C. Laurenson, Reg. No. 34,206</b>
Andrew S. Benc, Reg. No. 45,534	Joseph P. Lavelle, Reg. No. 31,036
Celine T. Callahan, Reg. No. 34,301	Don F. Livornese, Reg. No. 32,040
Jenny W. Chen, Reg. 44,604	Christopher A. Mathews, Reg. No. 35,944
Robin C. Chiang, Reg. No. 46,619	Matthew J. Moore, Reg. No. 42,012
Chris Comuntzis, Reg. No. 31,097	Andrew Y. Piatnicia, Reg. No. 40,772
Thomas E. Coverstone, Reg. No. 36,492	William C. Rooklidge, Reg. No. 31,791
James F. Davis, Reg. No. 21,072	Michael J. Stimson, Reg. No. 45,429
Thomas M. Dunham, Reg. No. 39,965	William K. West, Reg. No. 22,057
Darren J. Gold, Reg. No. 47,599	Justin A. White, Reg. No. P-48,883
Alan M. Grimaldi, Reg. No. 26,599	Adam K. Whiting, Reg. No. 44,400
J. Jay Giuliano, Reg. No. 41,810	Jayna R. Whitt, Reg. No. 47,175
Albert P. Halluin, Reg. No. 25,227	Karen K. Wong, Reg. No. 44,409
Leslie L. Jacobs, Jr., Reg. No. 40,659	Wallace Wu, Reg. No. 45,380
Derek J. Jardieu, Reg. No. 44,483	Matthew S. Zises, Reg. No. 47,246

Send Correspondence to:

**Robert C. Laurenson**  
**HOWREY SIMON ARNOLD & WHITE, LLP**  
 301 Ravenswood Avenue, Box 34  
 Menlo Park, CA 94025  
 Facsimile: (858) 622-5199

Direct Telephone Calls to: (858) 622-5100

I hereby declare that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code and that such willful false statements may jeopardize the validity of the application or any patent issued thereon.

<b>Full name of First or Sole inventor:</b>	
JEFFREY A. COLBORN	
<b>Inventor's signature:</b>	<b>Date</b>
	
<b>Residence:</b>	
2015 Edinburg Avenue, Cardiff-by-the-Sea, California 92007	
<b>Citizenship:</b>	
United States	
<b>Post Office Address:</b>	
2015 Edinburg Avenue, Cardiff-by-the-Sea, California 92007	